## ALTERNATIVE PLAN SUBMITTAL SHEET

	School Administrative	U t	Init S	ubmitting	Alternative	Plan:
--	-----------------------	-----	--------	-----------	-------------	-------

• Sanford School Department

Contact	Inf	ormat	ion.

Name:

John R. Turcotte

Address:

917 Main Street

Suite 200

Sanford, ME 04073

Telephone: 207 324-2810

email:

supt@sanford.org

Date Plan Submitted by SAU:

6-13-08

The intent to submit an alternative plan has been approved by the Commissioner in the approval of the Notice of Intent?

 $\square$  YES

□ NO

(If NO, please explain.)

### **Alternative Plan Cover Sheet**

(Please attach Alternative Plan as Exhibit A)

Plan Requirements				
Item	Complete	In Progress	Not Yet Started	Need Assistance <sup>1</sup>
Plan addresses how the SAU will reorganize administrative functions, duties and noninstructional personnel so that projected expenditures of RSU in fiscal 2008-2009 for the following areas will not have an adverse impact on the instructional program.	. ( 7			
system administration	<u> </u>	<u> </u>		<u> </u>
transportation	M.			<u> </u>
special education	X		Ш	Щ
facilities and maintenance				
Plan addresses how cost savings will be achieved	$\boxtimes$	П	П	$  \Box $
in fiscal 2008-2009 for the above four areas.	K3		<b>L</b>	
Parameters for Plan Develop	nent			
Enrollment meets requirements (2,500 except	$\boxtimes$			
where circumstances justify an exception)				النا
When viewed in conjunction with surrounding proposed units, may not result in one or more municipalities being denied the option to join an RSU	$\boxtimes$			
Includes at least one publicly supported high school	$\boxtimes$			
Consistent with policies set forth in section 1451	冈			
No displacement of teachers	Ø			
No displacement of students	X			
No closures of schools existing or operating during school year immediately preceding reorganization, except as permitted under section 1512	$\boxtimes$			
Collaborative Agreement	S			
			Yes	No
Does your plan currently include information/documentation on collaborative agreements? (not required, but encouraged)			$\boxtimes$	

 $<sup>^{1}</sup>$  Please explain what assistance you need to complete this portion of your plan, and state from whom you need assistance, on the next page.

# Exceptions to 2,500 minimum Actual number of students for which the SAU is fiscally responsible: 3660

Exception	Exception Claimed in Plan	Documentation Provided? (Please attach as Exhibit B)	
		Yes	No
Geography			
Demographics			
Economics			
Transportation			
Population Density			
Other Unique Circumstances			

#### Assistance Needs -

Please use this section to describe your needs for assistance and from whom you need assistance.

Law Reference/Required Element	Explanation of your assistance need	Assistance needed from whom?

John R. Turcotte Superintendent

**Delano D. Lebel**Business Administrator

## Sanford School Department

917 Main Street, Suite 200, Sanford, Maine 04073 Tel: 207-324-2810 Fax: 207-324-5742 Elizabeth St. Cyr Special Education Director

Janice Goldsberry
Curriculum Director

David Theoharides Director of Educational Operations

SCHOOL COMMITTEE:

Marguerite Herlihy Robert Dezenzo

Robert Gendron Patti Gulnac Mark Lucier

#### **Alternative Plan for Consolidation**

By state law, all existing school districts in Maine are required to submit consolidation plans to the Maine Department of Education. For districts with greater than 2,500 students – like Sanford (enrollment 3,360) – an alternative plan to remain a "stand-alone" school district will meet the requirements of the new statute. The Sanford School Department has postponed the initial submission of this plan due in part to the changing subsidy figures from the Department of Education and its impact on the calculation of EPS. Due to significant losses in school subsidy, the Sanford School Department significantly reduced its initial school budget proposal by 1.45 million dollars. School administrators, working closely with the School Committee, were able to reduce the budget while attempting to minimize the impact on student learning. While this impact was minimized, the magnitude of reducing the operating budget by 1.45 million dollars did result in some programs being scaled back, staff positions being eliminated and overall reductions in all school and district budgets.

This plan will address how the Sanford School Department will reorganize administrative functions, duties and non-instructional personnel so that the projected expenditures of this SAU for fiscal year '09 for system administration, transportation, special education, facilities and maintenance will not have an adverse impact on the instructional program. This plan was endorsed by the Sanford School Committee at the June 27, 2008 meeting.

- 1. **System Administration**: The Sanford School Department currently spends below the current EPS allocation for system administration. The new chart of accounts indicated that some functions that were historically charged to system administration could be transferred to other ones in order to reduce the total cost of system administration at or below the \$204 per student level. We are also collaborating with surrounding school districts to explore ways to increase our efficiency while lowering system administration costs.
- 2. **Special Education**: The Sanford School Department provides special education services to over 650 students per year while spending below the state average. The reduction in EPS subsidy resulted in scaling back some special education support personnel while attempting to minimize the adverse impact to student learning. Increased evaluation of students eligible for Medicaid reimbursement has allowed the Sanford School Department to collect the maximum reimbursement allowed. We have also been proactive in minimizing the number of out-of-district placements by tailoring our programs and providing professional development to our teachers to meet the needs of our students. Sanford has also aggressively pursued and secured several state and federal grants addressing additional social services for all students.

- 3. **Transportation Services**: The Sanford School Department has historically contracted with First Student for transportation services for our general school population. This past year we consolidated the transportation of special education from The Provider, Inc. to First Student allowing for more efficient use of bus runs and personnel. We also collaborate with surrounding districts (primarily SAD #57) to share transportation of students to activities and special events.
- 4. **Operations and Maintenance**: Through collaboration with several surrounding school districts, the Sanford School Department has coordinated large scale bids necessary for school maintenance supplies and building heating oil contracts. Unfortunately, oil and gas prices have dramatically increased well above the approved FY 08/09 budget. We are anticipating, like school districts across the country, that we will be severely challenged to meet the costs of heating our buildings with limited and reduced budget funds. The Town of Sanford raises additional local funds each year as a capital plan for major facilities projects.
- 5. Other: We are working closely with the Acton School Department to explore ways we can share administrative costs and reduce program expenses. This past year we finalized a collaborative agreement with Acton to share food services planning, purchases and administration. We continue to investigate other ways to reduce overall costs for both SAUs. Acton contracts with Sanford to send their grade 9-12 students to Sanford High School. Sanford serves as a center providing vocational services to the students of Kennebunk High School, Marshwood High School, Massabesic High School, Noble High School, Traip Academy, Wells High School and York High School.

#### FY 2008-2009 Projected Expenditures:

System Administration	\$ 805,792
Transportation	\$1,558,431
Special Education	\$5,006,892
Facilities & Maintenance	\$4,237,365

The projected expenditures for 2008-2009 for each of these areas will not have an adverse impact on the instructional program.

**Conclusion**: The Sanford School Department is very proud of the fact that we have historically spent less than the state average per pupil cost while consistently providing an above average education for our students. We continue to look for ways to more efficiently utilize limited state and local funds without compromising the quality of education for our students.